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Consultation Information

This document seeks your views on the Council’s Draft Kensington Academy and Leisure Centre Planning Brief. The draft Kensington Academy and Leisure Centre Planning Brief provides guidance as to how the Council envisages the development of the site including planning guidance and potential obligation requirements arising from the development of the site.

The consultation period runs for six weeks from 25th January 2011 to 8th March 2011. Consultation will close at 5pm on 8th March 2011.

Comments received after this date are unlikely to be included in any modifications that are made. All comments will be made public. Anonymous comments will be accepted, but attributed reduced weight because it cannot be certain that they have been submitted by residents of the Borough.

A copy of the document is available for download from: http://www.rbkc.gov.uk/Planning Hard copies can be requested via the above email or by calling 0207 361 3789. A hard copy of the plan is also available at the Planning Information Office in the Customer Service Centre at Kensington Town Hall and at all libraries in the Royal Borough. Copies will also be available from the Grenfell Tower reception.

Comments can be submitted via e-mail to planningpolicy@rbkc.gov.uk or send your comments in writing to:

Mr Jonathan Bore
Executive Director of Planning and Borough Development
f.a.o. Strategic Development Team
The Town Hall
Hornton Street
W8 7NX

Events will be held during the consultation period to allow people to ask questions and discuss the proposals, the dates are as follows:

- Wednesday 2nd February 2011 – Drop-in: any time between 12pm to 3pm in the EMB Room, Lancaster West Estate
- Wednesday 9th February 2011 – Workshop: starting promptly at 7pm in the Lighthouse Centre, Lancaster Road, W11
- Tuesday 22nd February 2011 – Drop-in: any time between 5pm to 8pm in Kensington Leisure Centre, Walmer Road, W11
Chapter 1: Introduction

1.1 Background

1.1.1 The Royal Borough of Kensington and Chelsea has a long standing need for more secondary school places. The new Chelsea Academy has resolved this issue for the south of the Borough, but there is still a need in the north of the Borough. At present there are no co-educational non-denominational community schools north of Notting Hill Gate. This means that more than a third of children who live in the Borough, and are educated in a local authority secondary school, go to school outside the Borough.

1.1.2 Finding a site for a new school in the north of the Borough is not easy. A number of possible sites were considered. The site of the existing Kensington Leisure Centre, including the all-weather pitches and Lancaster Green has been selected as the best option.

1.1.3 This planning brief has the following structure:

- Introduction
- Policy background
- Context of the site
- Vision and Objectives
- Issues to be addressed
- Information to be submitted with a planning application

1.2 Purpose of this document

1.2.1 Before a school can be built on the site, planning permission will be required. This document provides guidance that planning applications should follow. This copy of the document is a draft, for public comment (see inside front cover for information as to how you can comment).

1.2.2 This brief provides planning guidance for the site as a whole. Whilst the site is considered in its entirety, it is worth noting that the focus is predominantly concentrated on the western land parcel, as this is the land which is expected to come forward to deliver the school.

1.2.3 Further information on the planning context is included at section 2, later in this document.

1.2.4 The Kensington Academy and Leisure Centre Site is located in Notting Barns Ward in the Lancaster West Estate. It is bounded by Silchester Road to the north, Grenfell Walk and Bomore Road to the south, Dulford Street and Verity Close to the east and the Hammersmith and City Railway Line to the west. There is an irregular topography across the site with level changes of up to 2 metres in some parts. At present the site includes the Kensington Leisure Centre, two car parks, open space, 3 all-weather pitches and a children's playground.

1.2.5 For the purposes of this brief, the site has been divided into two land parcels:

- West: This site is approximately 1.2 hectares and includes the all-weather pitches, the playground and 2,500sqm of other open space including Lancaster Green and car park.
- East: This site is approximately 1 hectare and includes the existing Leisure Centre with 3 adjoining residential units, 28 parking spaces for the Leisure Centre staff and users and approximately 1000sqm of open space

1.3 Summary of consultation to date

1.3.1 Before drafting this brief, consultation with residents took place. A ‘snap and say’ consultation event took place on Saturday 20th November 2010, where 50 residents attended a series of walking tours, photographing the area as well as taking part in map-based exercises and answering a survey.
This gave officers a better understanding of residents’ concerns, which were largely focussed on the loss of open space (known as Lancaster Green) for the building of a school.

1.3.2 A further consultation workshop was held in the evening of 2nd December, during which officers provided feedback from the 20th November session. Approximately 40 residents attended this workshop.

1.3.3 A further presentation of the same feedback material to the Estate Management Board of the neighbouring Lancaster West Estate took place on 6th December 2010. The Lancaster West Residents Association were also approached and they have asked the Council to liaise with the Grenfell Action Group in their stead.

1.3.4 It is worth noting that the survey which was made available in the winter of 2010 will be delivered to all residents living adjacent to the site, the survey is also available online at www.rbkc.gov.uk/planning. This survey will form part of the analysis used by the Council in the production of the final Planning Brief for this site.

![Picture 1 The Site](image.jpg)
1.4 Timescales and next steps

1.4.1 The Council wants the school to be available to local people at the earliest opportunity. Therefore it is planned for the school to open in 2014 and be fully occupied by 2018. This deadline drives the overall project timeframe. The key dates in terms of the planning process are as follows:

<table>
<thead>
<tr>
<th>Target Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>January-March 2011</td>
<td>Public consultation on draft planning brief</td>
</tr>
<tr>
<td>April 2011</td>
<td>Adopt planning brief</td>
</tr>
<tr>
<td>January 2011 - June 2011</td>
<td>Sponsors/ Department for Education consultation about the Academy</td>
</tr>
<tr>
<td>June 2011 - May 2012</td>
<td>Further consultation with residents by Sponsors and detailed designs drawn-up and discussed with the Planning Department as part of the pre-application planning process</td>
</tr>
<tr>
<td>May 2012</td>
<td>Planning Application Submitted</td>
</tr>
<tr>
<td>September 2012</td>
<td>Planning Application Determined</td>
</tr>
<tr>
<td>October 2012 – July 2014</td>
<td>Construction of Academy (if Planning permission is granted)</td>
</tr>
<tr>
<td>September 2014</td>
<td>School open for 1st year of pupil intake</td>
</tr>
<tr>
<td>Target Date</td>
<td>Event</td>
</tr>
<tr>
<td>-------------------</td>
<td>--------------------------------------</td>
</tr>
<tr>
<td>September 2018</td>
<td>School to be fully occupied</td>
</tr>
</tbody>
</table>

1.5 Summary of consultation to date
Chapter 2: Planning Policy Context

2.1 Introduction

2.1.1 When planning applications are submitted they are assessed against the Development Plan and other relevant matters, known as ‘material considerations’.

2.1.2 The Development Plan is made up of a number of elements:

- The London Plan (Consolidated with Alterations since 2004)
- The Royal Borough’s Core Strategy 2010 (which has recently been adopted) and forms the cornerstone of the Local Development Framework
- Parts of the Royal Borough’s Unitary Development Plan 2007 – this has largely been replaced by the Core Strategy, but parts remain in force.

2.1.3 In terms of other material considerations, these include:

- National planning policy, contained in Planning Policy Statements and Guidance,
- Supplementary Planning Documents prepared by the Royal Borough
- Other matters that are regarded as relevant to the development. These matters do not necessarily need to be recorded in a policy document.

2.1.4 We recognise that this can be confusing to people who are not involved in planning. Therefore below we set out relevant matters for this particular project under the three levels of ‘local’, ‘metropolitan’ and ‘national’.

2.2 Royal Borough (Local) Policy

2.2.1 The planning documents prepared by the Council form the Local Development Framework, some of which form part of the Development Plan, and some of which are other material considerations.

2.2.2 The Core Strategy forms part of the Development Plan for the Borough.

2.2.3 Within the Council’s Core Strategy, there are policies to deliver a new school in the North of the Borough. The Core Strategy is the primary planning document for the Borough. It was adopted by the Council on 8th December 2010, following an independent examination by a Government Inspector during the summer of 2010, and underwent several stages of public consultation since its preparation began in 2004.

2.2.4 Policy CK1a of the Core Strategy states that the Council will provide a school for the communities of North Kensington in order to deliver the Council’s Strategic Objective of Keeping Life Local.

2.2.5 The Core Strategy also contains a policy (CA4) allocating the existing Kensington Leisure Centre for the school and leisure centre. In order to justify this policy, an assessment of potential alternative sites was required. An initial assessment and subsequent feasibility testing were also carried out to demonstrate the suitability of the site.

2.2.6 The full text of Policy CA4 is included at Appendix 1, but in summary, the policy allocates this site for:

- An academy
- A sports centre
- Open space in the form of playing pitches for the school (to be shared with the sports centre)
- District Heat and Power (Combined Cooling, Heating and Power, CCHP) to serve the site and the wider area.

2.2.7 The policy also identifies the need for:
2.2.8 In addition the policy sets out two requirements:

- Planting to contribute to visual amenity
- A new road connecting Grenfell Road and Lancaster Road to assist with how people move across the site.

2.2.9 This planning brief will provide more detail on policy CA4. It fills in the gap between the very high level statements of the policy itself and the level of detail required for a planning application. It allows the requirements for the development to be established – and the associated consultation events will ensure that those principles are discussed with the public – prior to detailed design being undertaken. Material in the feasibility study undertaken in the summer of 2010 is being used as background information for this planning brief. In the planning jargon, it is a ‘Supplementary Planning Document’ (SPD) – it supplements policy CA4 of the Core Strategy.

2.2.10 This brief is also supplementary to Policies CP2, CP3 and CP9 and CV9.

2.2.11 Together with 17 other locations, Latimer (where this site is located) is identified as a ‘Place’ within the Core Strategy. ‘Places’ are protected and promoted to enhance their local distinctiveness and improve their character, quality and the way they function.

2.2.12 Latimer has also been identified as being part of a wider North Kensington regeneration area. Policy CP3 ensures opportunities for change in North Kensington deliver the widest possible regeneration benefits commensurate to the scale of development.

2.2.13 This is elaborated on in the Latimer ‘Place’ chapter, which sets a strategic vision and policy for the area. The Latimer Vision CV9 includes the statement that: “New development, including a new neighbourhood centre, will be located around Latimer Road Station. .... A community sports centre with a swimming pool will be retained in the area and a new academy will be established.”

2.2.14 Further to this, Policy CP9 states that the Council will ensure the long term regeneration of Latimer by requiring development to positively contribute to the regeneration of the area, and resisting development which prejudices long term regeneration opportunities.

2.2.15 The planning processes involved in delivering the project are outlined below:

- Public Art SPG 2004
- Designing Out Crime SPD 2008
- Transport SPD 2008
- Noise SPD 2009
2.2.17 A study (the Notting Barns South Masterplan Report) was carried out in 2009 by Urban Initiatives on behalf of the Council to investigate the feasibility of the redevelopment of the Latimer area over the course of a decade or more to address the deficit in the Housing Revenue Account (HRA) - the Council's fund for the management of its housing stock. Whilst the Masterplan includes a school the document as a whole does not represent Council policy, although the Council still wishes to investigate, with local residents, how the area as a whole can be improved.

2.2.18 Apart from the units adjoining the Leisure Centre, the demolition of existing residential development does not form part of this brief.

2.3 Metropolitan Policy

2.3.1 The London Plan (Consolidated with Alterations since 2004) provides the regional planning policy context for the Kensington and Chelsea and together with the Core Strategy forms part of the adopted Development Plan for the Royal Borough.

2.4 National Policy

2.4.1 The National planning policy framework delivers high level guidance to which local authorities must have regard to. Of the current National Planning Policy Statements (PPSs) and Planning Policy Guidance (PPGs), PPS1: Delivering Spatial Development and PPG17: Planning for Open Space Sport and Recreation are considered to be of particular importance to this brief.

2.5 Strategic Environmental Assessment

2.5.1 It is considered that given the nature of the proposed development which forms the subject of this brief, it is unlikely that a Strategic Environmental Assessment will be required. However, a final decision will not be made on this matter until we have concluded the process of consultation with the statutory consultees.
Chapter 3: Context

3.1 The Surrounding Area

3.1.1 Unlike many parts of the Royal Borough of Kensington and Chelsea, which is characterised by a well structured, classic street and urban block pattern, seen in the Borough’s Conservation Areas, the area between Latimer Road and Ladbroke Grove underground station has a disrupted street pattern and urban grain. This was established as a result of major post war redevelopment including the Westway and West Cross Route.

3.1.2 The Lancaster West Estate is characterised by the 23 storey Grenfell Tower, which stands at a height of 67 metres. However, the building including Barondon Walk, Hurstway Walk and Testerton Walk is part four part five storeys in height. The existing leisure centre comprises a single storey building with at a height of some 6 metres. The other buildings comprising the Lancaster West Estate include the 2 storey terraces in Verity Close and the Treadgold House which is a 5 storey building. The terraced housing on Grenfell Road, which is adjacent to the Estate, is two storeys in height. This variety of building heights, together with the layout of the estate results in there being no consistent building height or defined townscape context.

3.2 Land Uses

3.2.1 The site is characterised by a number of different uses. These include the leisure centre (including residential accommodation), the multi-use pitches (1,800sqm), a playground (1,100sqm) and 3,500sqm of other open space including Lancaster Green. There are also 80 car parking spaces, six disabled bays, 2 mini bus bays, 1 coach parking area, a bay for four motorcycles and two bicycle racks.
3.3 Transport and Access

3.3.1 The nearest underground station to the site is Latimer Road, a few minutes walk to the west on Bramley Road. Buses run along Bramley Road and connect to the north to Ladbroke Grove Sainsbury’s and Cricklewood and to the south to Clapham Junction and White City. There are numerous bus routes running along Ladbroke Grove which is about 10 minutes walk away. The site achieves a low Public Transport Accessibility Level (PTAL) score of between 2 and 3. The Westway and West Cross Route are close by, however there is no direct access to either from near the site. This makes for a relatively inaccessible location. The street pattern around the site is irregular and convoluted, however, Silchester Road, provides a direct connection to Bramley Road and Ladbroke Grove.
3.4 Social and Economic Context

Economic Activity

3.4.1 This site is located within the Notting Barns Ward. The ward has the following socio-economic characteristics:

- Parts of the Notting Barns ward are considered amongst the 10% most deprived in the country (Multiple Index of Deprivation 2007).
- 30% of residents possess “no or unknown qualifications” compared to 16.3% for the Borough as a whole (Census 2001).
- According to the 2001 Census the ward has a higher proportion of residents in admin(secretarial), skilled trades and elementary occupations than the average for the Borough.
- 380 (6%) of the working age population are claiming Job Seekers Allowance (JSA). The ward had the second highest JSA rate in the Borough. (ONS May 2010)
- Median annual gross household income in the North of the Borough is £15,391. The north also has the lowest levels of Median savings at £424 per household. (Fordham 2009).
- Within the Notting Barns ward, the premature mortality rate is the second highest in the Borough behind neighbouring St Charles ward. This rate is over double that in the Central and Southern parts of the Borough. Indeed, residents living in the healthiest wards have an average life expectancy of over 10 years more than those in Notting Barns.

3.4.2 The Lancaster West Estate includes the Baseline business studios which are 40 commercial units provided by the Council for small and start up businesses. The railway arches adjacent to the site also provide space for car repair and maintenance businesses. There is also a small parade of shops near Latimer Road Underground Station on Bramley Road.
Education and Leisure

3.4.3 Within the local area, there are three primary schools, St Francis, Thomas Jones and Oxford Gardens. At secondary school level, the nearest school is Sion Manning, a Catholic school for girls. The only coeducational non-faith school in the Borough is Holland Park which is heavily over-subscribed.

3.4.4 The North Kensington Leisure Centre provides the area with one of only two public swimming pools in Kensington and Chelsea as well as a range of other leisure facilities such as three all-weather pitches (primarily used for football) and a gym.

3.4.5 Avondale Park is within a 5 minute walk and also has an all-weather pitch used by many in the area for netball, hockey and football.

3.4.6 The Westway Sports Centre is also a 5 minute walk from the site. This facility which is run by the Westway Development Trust, provides the community with several sporting pursuits, including football, rockclimbing, horse-riding, basketball and hand-ball.
Chapter 4: Vision and Objectives

4.1 Vision

4.1.1 The vision will guide the development of the project at every stage:

4.1.2 The new Kensington Academy will provide a local school for local people that is of a high quality, cost effective design. The new leisure centre will provide a hub for healthy living for North Kensington as a whole. Located close to one another, the school and leisure centre will benefit from shared facilities by opening up school facilities for use by the community out of hours. Enhanced play facilities will be provided on the site, along with an area of public open space. Improved street and pedestrian routes will better connect the area and re-establish the grain of the historic street pattern. The amenity of residents will have been considered following close working with the community. The school and leisure centre will also provide an anchor for locally generated heat and power, which could be extended into the surrounding neighbourhood, significantly reducing carbon emissions.

4.2 Objectives

4.2.1 There are 6 main issues that any development on the site needs to address. These are listed below:

1. A new school building

To establish a new school for the 21st Century, built using imaginative yet cost effective designs which maximise the educational and environmental potential of a constrained site.
2. Recreation and Greenspace

To ensure that as much of the green and recreational value of the site is maintained by:

- retaining an area of external public open space;
- re-providing the existing all-weather pitches at the Westway Sports Centre and ensuring the school’s recreation and sports facilities are open to the community out-of-hours;
- providing better play facilities;
- requiring a comprehensive landscape design including the planting of semi-mature trees.

3. Movement

To connect the area better through a new high quality north/south route. This will re-establish the historic street grain and provide access to the main entrances for the school and new leisure centre. Significant improvements will also be made by enhancing the quality of Grenfell Road under Grenfell Walk, to make it a more pleasant route to take.

4. Residential amenity

To locate the school buildings away from Grenfell Tower towards Silchester Road and the new north/south route and, as detailed design work progresses, to work with residents to find practical solutions to the impacts of noise which may arise from the academy, and the concerns surrounding traffic and the numbers of young people that will be in the area.

5. Improved leisure facilities

To rebuild a new leisure centre and swimming pool on its existing site

6. Housing

To include new housing as part of any scheme to integrate the new development into the neighbourhood, so long as the housing does not compromise any of the other objectives for the site.

4.3 Vision
Chapter 5: Issues

5.1 The New School

5.1.1 There is an established need to provide a co-educational, non-denominational school in the north of the Borough; at present more than a third of children who live in the Borough, and are educated in a local authority secondary school, go to school outside the Borough and there is high demand for places at Holland Park School, currently the Borough’s only co-education non-faith school.

5.1.2 The Council - in association with the sponsors, the Aldridge Foundation and the Department for Education - are committed to improving the educational provision for the Borough’s young people.

5.1.3 The new school must be developed in a way that minimises the impact and maximised the benefits for the surrounding community.

5.1.4 Building Futures' paper “21st Century Schools” states that new schools should provide a learning environment for the 21st Century which is flexible, inspiring, supporting and involving and designs which support these objectives will be expected at the detailed design stage.

5.1.5 Certain parameters for the school have already been established in line with Government guidance. The school building must be at least 9670sqm (gross internal area (all space inside the building, excluding the space taken by the building structure)). The suggested minimum footprint is 9300sqm. However, in a borough as densely developed as ours, a footprint of this size is unrealistic. Instead, the Council will expect the detailed designs of the school to be the most efficient use of land that is needed to meet current educational requirements. The area indicated for the school in this brief is about 6000sqm, this is slightly bigger than the site of Chelsea Academy.

5.1.6 It should be noted that the Council will in principle support plans that successfully demonstrate that a bigger space can be developed for the Academy, providing improved play facilities and open space can be re-provided to a high quality elsewhere on site.

5.1.7 The Council is committed to delivering a project within a strict financial framework. The development must be of a high quality of design. Design quality and materials must be of a standard to match those expected of all major new developments in the Royal Borough.

5.1.8 The Council considers that a building of up to five storeys in height in part would be considered acceptable. This would be in line with the current townscape. Furthermore, a basement storey would also be acceptable in principle.

5.1.9 Due to the fact that residents of Grenfell Tower will be looking at the school from above, particular attention must be paid to the treatment and design of the roof. The Council would support the use of the roof as external space in connection with the school so long as issues of residential amenity can be resolved. Such designs have been successfully implemented at Chelsea Academy in the south of the Borough where a similarly constrained site was used to deliver a fully functional school.

5.1.10 It is expected that the Academy’s main entrance will be on the new north/south street. The location of the pupil and community entrances into the building will be a matter of detailed design.

5.1.11 In order to comply with Policy CE1 of the Core Strategy, the new school must demonstrate a high level of sustainability. The Council will require the school to meet BREAAM “Excellent” and become part of a District Heat Network. The school should be the hub of the CCHP facility, however, in light of the constraints of the site, this may be located elsewhere in the area, possibly as part of a new leisure centre.
5.2 Existing Uses

Open Space

5.2.1 Following a series of consultation events, the Council has heard about the way in which residents use the facilities on site. For example, Lancaster Green and the other informal open spaces are considered valuable assets, especially to those living in Grenfell Tower where there are no balconies. These green areas are therefore the only external amenity space in immediate proximity to their homes. The survey undertaken in late 2010 showed that three-quarters of respondents use Lancaster Green “sometimes” or “often”.

5.2.2 Residents state that the spaces are used both for play and recreation and as quiet area of contemplation and are considered by residents to be the ‘green lung’ of an otherwise densely developed area.

5.2.3 Therefore, the Council considers that the area to the immediate east of Grenfell Tower and north of Barandon Walk must be retained as public open space.

5.2.4 Should the Council proceed with the reduction in the area of public open space in order to accommodate the school, the statutory notice and consultation will be undertaken in accordance the Local Government Act 1972, at this point there will be a further opportunity for comments to be made. The Council is required to have regard to any comments made to the statutory notice.

5.2.5 It would also be considered acceptable in principle if the designs for the academy find imaginative ways to accommodate the school facilities on this part of the site whilst also providing open space.

Trees

5.2.6 Lancaster Green is characterised by established trees some of which are probably street trees from the period before the post war redevelopment. An important characteristic of the site is its greenery. There are over 80 trees on the site as a whole.

5.2.7 An initial assessment indicates that about a third of the trees on the site are of good quality. Regardless of any development proposals, about a fifth are of poor quality and would need to be felled in the interests of good arboricultural practice. A full tree condition survey will need to be prepared early in the design process to allow a full assessment of the actual proposals on existing trees. In addition, a full landscape plan, setting out new planting as well as retained trees will be required to ensure the area retains a green character.

Playspace

5.2.8 There is a playground to the south west of the site. This facility is run by the Lancaster West Estate Management Board on behalf of the TMO. It also operates as the play area for the Grenfell Crèche which is located in the ground floor of Grenfell Tower. This is an important facility and must be retained within the local area.

5.2.9 The Academy project should lead to the improvement of the existing facility.

5.2.10 It would also be considered acceptable in principle if the designs for the academy find imaginative ways to accommodate the school facilities on this part of the site whilst also providing play facilities.

Sports Pitches

5.2.11 The all weather pitches currently serve a valuable social and community function. However, the pitches have a more than local function. The Council understands that a number of block-bookings
for the pitches are for use by groups from outside the surrounding area. The pitches are mainly used in the evening and at weekends.

5.2.12 The Westway Sports Centre is located 300m from the current pitches. The Council has agreed to fund the re-provision of these pitches at the Westway Sports Centre. These will be Council facilities and where possible, there should be minimum disruption caused to current users by ensuring continuity of use.

5.2.13 Sport facilities offered by the new academy should be made available to the community outside of school hours including during evenings, weekends and school holidays.

Parking

5.2.14 The car park site next to the sports pitches accounts for over 2000sqm of the site. The profile of pay and display ticket sales suggests that the car park is well used by commuters who park at the site and then continue their journey from Latimer Road or Ladbroke Grove tube station or who work in the area. The car park also provides parking for patrons of the leisure centre and other visitors to the area as well as for some overnight parking for residents. There is a relatively good supply of alternative on-street pay and display parking in the area.

5.2.15 Alternative off-street parking exists under the Lancaster West estate, beneath the blocks named Hurstway Walk and Testerton Walk. This parking appears to be underutilised with 70 vacant spaces (as of June 2010) and provides spare capacity for residents of the estate. The loss of non-residential parking is supported by the Council as a way of reducing the impact of car use and therefore a significant reduction in car parking at this site to make way for the school will be accepted.

5.2.16 The car park provides coach parking for the leisure centre. Sufficient coach parking to meet the needs of the leisure centre and the new school will need to be provided as part of the redevelopment. An assessment of the level of coach traffic which could be generated by the school and leisure centre and how this will be accommodated will need to accompany any planning application submitted for the development.

5.3 Movement Across the Site

New North-South Connection

5.3.1 The map in Appendix 2 shows that are two key pedestrian desire lines through the site that should be retained and improved. The concept of a north-south link between Lancaster Road and Grenfell Road is included in the Core Strategy and will help to reintegrate the site into the surrounding urban grain. It will also offer improved access to the leisure centre and school site, as well as offering an alternative route for emergency access to Grenfell Tower.

5.3.2 The link could be used by pedestrians and cyclists only. However, when the academy and leisure centre are closed at night. This may lead to the new route feeling unwelcoming as there would be no natural surveillance or overlooking from the school. A street open to all traffic (including vehicles) would feel safer and will provide the greatest benefits in terms of connecting the area.

5.3.3 Residents have raised concerns that a new route designed to carry traffic would encourage ‘rat running’. However, there are few areas of serious traffic congestion in the vicinity of the site that motorists would be seeking to avoid by diverting along a new route between Lancaster Road and Grenfell Road. In addition, the arrangement of the existing streets is such that a new connection between Grenfell Road and Lancaster Road is unlikely to provide any time savings for motorists. The amount and speed of traffic using the street can be minimised through good design and features including street trees, public art and the use of single surface treatments. In doing this, a pedestrian dominated space will be created.

5.3.4 It should be noted that the northern end of Grenfell Road from its junction with Bomore Road is a private estate road rather than an adopted highway. Depending on the exact nature of the new
north-south link it may be appropriate for this road to be adopted, and thus maintained in the future by the local authority. It may be necessary for remedial work to be undertaken prior to adoption. Grenfell Road also accommodates on-street parking. The suitability of maintaining parking in this location will need to be assessed when the exact nature of the north-south link is known.

**East-West Connection**

5.3.5 The map in Appendix 2 shows there is a popular east-west connection at ground level to the South of Grenfell Tower under Grenfell Walk. At present this route is poorly defined, dominated by the servicing yard for Lancaster West and Grenfell Tower and includes steps and poorly defined disabled access. Whilst not included as part of the site, an improved pedestrian environment should be provided as an integral part of the project.

5.3.6 Furthermore, designs should investigate the possibility of establishing a direct connection with Blechynden Street. The Council acknowledge that the change in levels may cause some potential difficulty in construction but nonetheless, this is a traditional route which historically provided strong east-west connectivity and its reinstatement would further enhance the improved pedestrian environment.

5.3.7 To ensure that the streetscape of the area is of the highest quality, the new connections and additional footways must be constructed using Yorkstone and granite. Whilst the Council acknowledge that the initial cost of this is likely to be higher, the hardwearing nature of this material will ultimately prove more cost effective than other surfacing. Streetscape improvements must have regard to the Royal Borough’s Streetscape Guide.

**Servicing**

5.3.8 It is estimated that the school will generate between 10 and 15 service vehicle movements per day in connection with the new school. The need for a dedicated off-street servicing area is not essential for this number of trips and it is likely that on-street servicing can take place safely without disruption to traffic. For coaches, any planning application should be accompanied by a thorough assessment of servicing demand and how it will be accommodated.

**5.4 Impact on Existing Residents**

**Traffic generation**

5.4.1 The school will serve its local community and therefore most pupils will live within walking distance. All children of school age receive free bus travel. Experience from other secondary schools suggests that the vast majority of trips to the school will be on foot and by bus, with only a small proportion of pupils being driven to the site. The school is not expected to provide car parking and therefore staff will not be driving into the area. The school will be supported by a Travel Plan that will provide a package of measures and incentives to minimise car trips.

**Noise from the School**

5.4.2 The Council is aware that the new school is going to impact on the rest of the Lancaster West Estate. As part of the planning application for the school, the Council will expect a full list of mitigation measures that the school will intend to use and where necessary impose planning conditions to minimise disruption for the residents of Lancaster West.

**Height of the Main School Building**

5.4.3 As there is no consistency in the height of the buildings surrounding the site or a defined context, a school built at a height of four storeys rising to five storeys in part is likely to be acceptable in townscape terms.
However, any application submitted for the site would need to demonstrate that there would be no harmful impact to residents surrounding the development in terms of loss of sunlight or daylight. The proposed school building would also be considered with regard to its effect on the surrounding residents in terms of increased sense of enclosure.

The school building itself will have certain privacy requirements to maintain the safety of its pupils, however, the building must avoid harmful overlooking to existing residential accommodation and ensure that the impact on residents in Grenfell Tower is minimised. Designs for the school must also look at ways of screening the development from the Tower both visually and in terms of noise.

If a MUGA is provided at roof level, it should also be suitably screened so as to ensure that there is no harmful loss of privacy or significant increase in noise levels experienced by residents. The Council will support innovative means of achieving this.

Crime

Residents have expressed concerns at the perceived increase in crime that would be associated with a new school. The police advise that there is no correlation between the location of schools and the volume of crime. Nonetheless, the Council will work closely with the police and residents to ensure concerns are addressed.

Improving the Leisure Centre

The Kensington Leisure Centre remains the only publicly maintained indoor leisure facility in the north of the Borough and one of only two facilities in the Borough as a whole.

The Council has ambitions to provide the very best leisure centre for North Kensington. The current leisure centre is well-loved. However, it is expensive to run and will need replacing soon. The layout is complicated and the building is inefficient in terms of energy consumption. Furthermore, the exterior of the building is poorly designed and has only a single entrance on to Dulford Street. This results in the centre ‘turning its back’ on the rest of the estate. There is support from leisure centre users for the Leisure Centre to be renewed and replaced with an upgraded leisure offer. A separate consultation will take place to establish exactly what facilities will be included in the new centre.

The Council considers that a new facility will encourage more people to get into sport. This will improve an already vibrant sense of community as well as improving the health of residents.

The Council understands the strength of feeling locally regarding the continuity of providing the swimming pool and the Council is committed to delivering a modern, more inclusive pool as part of the redevelopment.

Any new facility should interact with the new school and the main access should be provided on the new north-south connection. By doing this, a sense of place and community can be stimulated by the two facilities.

It is worth noting that depending on funding, the Council may chose not to redevelop the current centre, in which case the existing facility will be retained.

Housing

There may be an opportunity for additional housing to be built on the site. This is not a requirement of the Core Strategy and must not compromise the other requirements of this brief.

Should new housing be provided, it must be located where it enhances the existing street scene and can be knitted into the urban fabric.

If provided as part of the redevelopment, the tenure of any new housing is as yet unknown. Private housing built to part-fund either the school or the leisure centre would be regarded as enabling
development. In which case, a viability assessment will be required as part of any planning application submitted for the development to demonstrate that this is the case.

5.6.4 Any new housing must be built in compliance with the Greater London Authority’s Interim London Housing Design Guide (August 2010). Furthermore, planning obligations will be required so that no on-street parking permits will be issued to the new dwellings, in line with Council policy.

5.6.5 Should proposals entail the demolition of the existing residential units adjoining the Leisure Centre, replacement housing must be provided. This should based on the Borough’s housing need at the time of application.

5.7 Public Art

5.7.1 The Council will require a contribution to public art as part of this development. Consideration should be given to the involvement of the Council’s Arts Development Team who can provide advice on encouraging locally distinctive art through community involvement.

5.8 Land Contamination

5.8.1 Historically, the site has had a number of different uses including garages, public baths, a wheelwright, a substation and an engineering works. These have the potential to have caused some contamination of the land. The risks from any land contamination must therefore be identified and if necessary addressed as part of any planning application.

5.9 Housing
6.1 Planning Applications and Supporting Documents

6.1.1 The Council will expect future applications for the site to be for detailed planning permission. Planning applications for the east and west land parcels may come forward separately but must have due regard to the site as a whole.

6.1.2 The supporting information should include, but not be limited to a:

- Design and Access Statement
- Transport Assessment
- Sustainability Statement
- Energy Statement
- Housing Details (if required)
- Built Form Analysis
- Air Quality Assessment and Noise Report
- Contaminated land desk top study and site investigation
- Environmental Management Plan
- Sunlight/Daylight analysis
- Sample materials and potential colour palettes
- Statement demonstrating how relevant policies in the Core Strategy and other national, regional and local documents have been addressed.
Chapter 7: Planning Obligations

7.1 Planning Obligations

7.1.1 As part of the development of the site, the Council may require measures to make the development acceptable in planning terms by securing planning obligations. This is a tool which a council can use to help mitigate the specific impact of a development where it would generate an additional need. Due to the development taking place on land in the Council’s ownership, such obligations will be in the form of a Unilateral Undertaking.

7.1.2 Core Strategy Policy C1 sets out the Borough’s position with regard to planning obligations. It sets out the policy in respect of securing measures to meet needs generated by development.

7.1.3 The policy states that the Council will require that there is adequate infrastructure to serve developments, including through the use of planning obligations. Further detailed guidance is set out in the Council’s Planning Obligations SPD (2010). Any contribution will be subject to the development remaining economically viable.

7.1.4 Any provisions of a Unilateral Undertaking would be in accordance with the guidance given in Government Circular 05/05 ‘Planning Obligations’ as amended by the Community Infrastructure Levy Regulations (2010), and will only be sought where absolutely necessary to make a scheme, if approved, acceptable.
Appendix 1: Chapter 23 of the Core Strategy

Please follow this link to Chapter 23 of the Core Strategy.
Appendix 2: Walking Routes

The first image shown below is a photograph showing residents preferred walking routes. This information was obtained from the consultation event held by the Council on 20th November 2010. The second image is a graphical reproduction of this.
List of Appendices
Appendix 3: Glossary

**Amenity.** An amenity is an element of a location or neighbourhood that helps to make it attractive or enjoyable for residents and visitors.

**Building Futures.** A joint venture between the CABE and RIBA set up to discuss and write about the built environment.

**Building Research Establishment’s Environmental Assessment Methodology (BREEAM).** Is the methodology for measuring the environmental performance of nearly every land use, including schools, healthcare or bespoke uses. BREEAM for new residential development (in the form of EcoHomes) has been replaced by the Code for Sustainable Homes. However, EcoHomes are still used for works to existing residential buildings, as BREEAM for refurbishment is currently being developed.

**Combined Heat and Power (CHP).** The combined production of electricity and usable heat is known as Combined Heat and Power (CHP). Steam or hot water, which would otherwise be rejected when electricity alone is produced, is used for space or process heating. The provision of Cooling can be added to create Combined Cooling, Heat and Power (CCHP).

**Core Strategy.** This is one of a suite of documents that comprise the Local Development Framework (LDF).

**District heat and power network.** District heat and power is the distribution of steam or hot water (for hot water and space heating) and energy through a network of pipes to heat and provide energy to a large area of commercial, industrial or domestic buildings or for industrial processes. The steam or hot water and energy is supplied from a central source, usually decentralised from the national grid or gas network, such as a heat-only boiler or a combined heat and power plant.

**Local Development Framework (LDF).** A statutory plan produced by each local planning authority that comprises a portfolio of development plan documents (DPDs) including a core strategy. This portfolio may include site allocations, development management policies and area action plans. The Local Development Framework will replace the Borough’s Unitary Development Plan.

**Open space.** All land in London that is predominantly undeveloped other than by buildings or structures that are ancillary to the open space use. The definition covers the broad range of types of open space within London, whether in public or private ownership and whether public access is unrestricted, limited or restricted.

**Permit-free.** A restriction that removes the eligibility of residents within permit-free developments to have on-street residents’ parking permits.

**Planning Policy Statements (PPSs).** Planning Policy Guidance Notes (PPGs) and their replacements, Planning Policy Statements (PPSs), are prepared by Government after public consultation to explain statutory provisions and provide guidance to local authorities and others on planning policy and the operation of the planning system. They also explain the relationship between planning policies and other policies which have an important bearing on issues of development and land use. Local authorities must take their contents into account in preparing their development plan documents. The guidance may also be relevant to decisions on individual planning applications and appeals.

**Public realm.** The space between and within buildings that are publicly accessible, including streets, squares, forecourts, parks and open spaces.

**Public Transport Accessibility Level (PTAL).** Provide a methodology for assessing the relative ease of access of a location to the public transport network. PTAL 1 is ‘very poor’ with PTAL 6 being ‘excellent’.

**Spatial Development Strategy.** This strategy is prepared by the Mayor. The Mayor has chosen to call the Spatial Development Strategy for London the ‘London Plan’.
Statutory Consultees. For the purposes of this document refer to the SEA screening and are identified as the Environment Agency, Natural England and English Heritage.

Supplementary Planning Document (SPD). An SPD does not form a part of the statutory plan. It can take the form of design guides or area development briefs, or supplement other specific policies in the plan. However it must be consistent with national and regional planning guidance, as well as the policies set out in the adopted plan. It should be clearly cross-referenced to the relevant plan policy or proposal that it supplements. Public consultation should be undertaken and SPDs should be regularly reviewed. An SPD is a material planning consideration.

21st Century Schools. A document produced by Building Futures to examine the future of school provision.